

ANNUAL REPORT

2004-2005



Excelsior
College

www.excelsior.edu



EXCELSIOR COLLEGE[®]
Finish AheadSM

LOOKING BACK AND

DEAR COLLEAGUES AND FRIENDS:

I came to Excelsior College to serve as its interim president at the close of the past fiscal year—a time during which I was proud to stand at the nexus of the College’s remarkable past and its equally promising future.

With the retirement of long-time president, C. Wayne Williams, an important chapter in Excelsior College’s history came to a close. Last spring, we began a presidential search—a first for this College, which culminated in the appointment of President John F. Ebersole (who came on board in January 2006). Such a process takes time, as well as great effort and foresight, qualities that are never in short supply here. Conducted in what I believe was a most democratic fashion, the search involved the entire Excelsior College staff, all of whom were invited to attend and comment on the presentations of three final and well-qualified candidates.

Search for 2nd President of Excelsior College

At its founding, the College was charged with serving as a catalyst for change in higher education. It was charged with being a leader. Its programs and operating principles were so revolutionary that not until years or even decades later did other institutions and organizations come to understand and value them. This leadership charge from the New York State Board of Regents inspired the fundamental change and profound transformation that is still occurring in higher education today.

When considering some of the successes and initiatives that have taken shape over the past year, it is most telling to view them as part of an evolution in programs and services that were inspired by the notion that higher education should also cater to nontraditional students, working adults with families and responsibilities, wishing to learn and better themselves

Continuing our tradition of leadership



Dr. Murray H. Block at commencement 2005.

through the attainment of a respected college degree. It is the constant tending to and building upon this philosophy that has positioned Excelsior College as a leader and established our tradition of excellence.

As is well known, following the development of our first degree programs in business and liberal arts, this institution developed America’s first distance-based Associate in Science in nursing in 1975. The associate nursing program was closely followed by the baccalaureate nursing program in 1976, and in 1999, the Master of Science degree in nursing was launched. All have received accreditation from the National League for Nursing (NLN). This past year, key faculty and staff members worked tirelessly to prepare a lengthy application for consideration as an *NLN Center of Excellence* in Nursing Education for 2005-2008. While the designation was confirmed after the timeframe of this report, it is because of the commitment over the years, and especially last year, that the School of Nursing’s world-class reputation has been reaffirmed. Excelsior is now one of only seven schools in the entire country and, true to our tradition, the first distance program to garner this prestigious recognition.

Work to achieve *NLN Center of Excellence* designation

Our new president, John F. Ebersole, speaks with great enthusiasm of the value of certificate programs in higher education today. As you may know, the development of certificate programs has been particularly important to Excelsior College in the past few years. We have seen the recent launch of several such programs. In our new School of Health Sciences, the Certificate program in Hospice and Palliative Care, funded by the U.S. Department of Labor, began a successful pilot experience that will form the foundation in the coming year for our Certificate in End of Life Care. The curriculum—which draws

LOOKING FORWARD

upon our most important tradition of serving those historically underrepresented by higher education—includes coursework on cultural sensitivity for which faculty members sought the experiences of hospices and hospice workers who deal primarily with under-

Introduction of new undergraduate certificate programs

served populations. The graduate Certificate in Health Care Informatics continued to gain enrollments; and the Certificate in Nursing Management celebrated its first graduates with a ceremony at the College last spring.

Speaking of first graduates, in 1972, at the first commencement of the Regents External Degree Program, 77 adults received their diplomas. All were business students. Last March, the School of Business & Technology launched a Master of Business Administration program. The MBA, our third graduate degree overall, truly symbolizes the connection to our early years and the tradition we have built by expanding educational alternatives to the working adult population we have always served.

Launch of Master of Business Administration (MBA) program

By adding instruction to our repertoire of learning options, the College's online course initiative has become one of the most important cornerstones for the continued success of our mission. The initiative gained a great deal of momentum across all schools. Streamlined course development processes led to the roll-out of 118 new undergraduate courses and 11,945 course enrollments. It is my belief that 30 years from now, Excelsior College will be viewed as a

Over 100 new Excelsior College online courses and almost 12,000 course enrollments

leader in online teaching in much the same way it is viewed as a leader in other areas such as assessment and examinations, academic advisement, and credit consolidation.

During this period of transition, I was most impressed with the ability of such a large institution to carry on its day-to-day operations, not only rely-

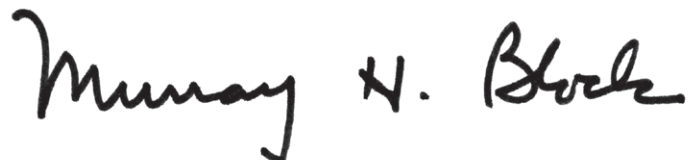
ing on the successes of the past but forging ahead with new initiatives to address student needs. For instance, the records imaging project has now been completed, and 30+ years of paper-based records have been meticulously transferred to electronic files. Using this available technology has empowered our academic advising teams to work with greatly enhanced speed and efficiency.

Completed transition to "paperless environment"

In many respects, this College was the first to bring new ideas to the distance learning marketplace, driving change and serving student needs. Although my time here was necessarily short, I will always remember my experience at Excelsior College with great respect and high regard for the institution. I may not have the intimate connection to the College's past that President Williams had or the vision that President Ebersole will employ in moving the College forward from here, but I do have a well-formed and relatively objective perspective on the past successes, present-day workings, and future potential of this institution. This letter should be viewed, then, as both epilogue and prologue for what are two distinct chapters in Excelsior's history.

With the initiatives of the past year, I am confident that you will see how they connect to our past and portend an even brighter future for nontraditional learners everywhere. Where success is repeated and encouraged, traditions are made. Where there is ingenuity mixed with continuity, traditions flourish. At Excelsior College, it strikes me that innovation and excellence are the expectation and tradition follows accordingly.

We thank you for your support,



Murray H. Block, EdD

1971

The Regents External Degree Program (REX) is established by the Board of Regents of The University of the State of New York.

Major grants for the development of the program are awarded by the Ford Foundation and the Carnegie Corporation.

1972

The Associate in Arts and Bachelor of Science degrees in business are introduced.

The first degrees are formally awarded at commencement exercises in Albany, the first such ceremony in the two-hundred-year history of The University of the State of New York.

1973

The W.K. Kellogg Foundation awards a major grant for the development of a REX associate degree in nursing.

1974

The Associate in Science, Bachelor of Arts, and Bachelor of Science degrees as well as the Regents College Credit Bank are introduced.

1975

The Associate in Science degree in nursing is introduced. The associate degrees in nursing earn accreditation by the National League for Nursing.

The W.K. Kellogg Foundation makes a second grant to the Regents External Degree Program, this time for the development of a bachelor's degree in nursing.

1976

The Bachelor of Science degree in nursing is introduced.

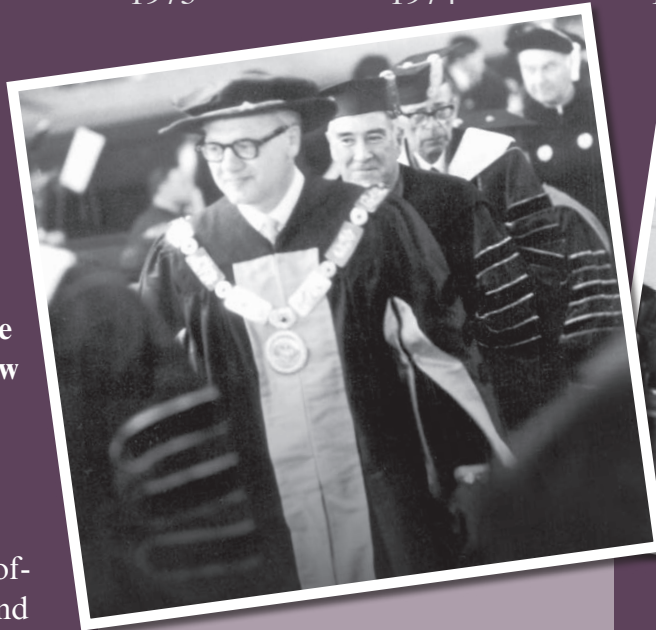
Regents External Degree Examinations are administered nationwide and to the U.S. military for the first time through the American College Testing Program.

1971-1983 Where it all

1971 1972 1973 1974 1975 1976 1977

The Regents External Degree Program (REX) is established in 1971 and awards its first degrees, an Associate in Arts and a Bachelor of Science in business, under the auspices of the University of the State of New York (USNY) in 1972.

Throughout the 1970s, the Regents External Degree Program continues to grow, offering other new programs and services, including Associate in Science, Bachelor of Arts, and Bachelor of Science degrees as well as Associate in Science and Bachelor of Science degrees in nursing. During this period, REX introduces Credit Bank. By 1977, the Regents College External Degree Program gains the accreditations, which it has held since.



Sept. 15, 1970

At his inauguration as President of The University of the State of New York and Commissioner of Education, Ewald B. Nyquist first proposed the idea that the New York State Board of Regents "award undergraduate degrees to those who are able to demonstrate knowledge and abilities equivalent to those of a degree recipient from a New York State college or university, regardless of how the candidates have prepared themselves."

c. 1972

At the College's first commencement, Allen Pifer, then president of the Carnegie Corporation and major proponent of the fledgling program, delivers the keynote address.



▲ c. 1973
NYS Regent Helen Power is assisted by Chancellor of the Board of Regents, Theodore "Ted" Black.



◀ c. 1973
Commissioner Nyquist (seated) with founding director, Dr. Donald J. Nolan, and Dolores Wozniak, first coordinator of REX degrees in nursing.

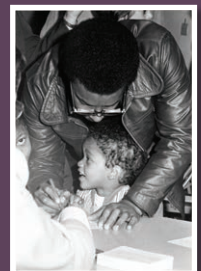
▼ c. 1974

C. Wayne Williams (left) meets with key staff from left, Carrie B. Lenburg, Judith E. Safranko, Donald R. Stoddard, and Katherine Gulliver.



◀ c. 1974

Graduates await the beginning of commencement ceremonies.



▼ c. 1976
Graduate Howard Johnson (with his sons) registers at commencement.

1977

The Regents External Degree Program earns accreditation by the Commission on Higher Education of the Middle States Association of Colleges and Schools.

1978

The Regents External Degree Alumni Association is established.

1979

The Bachelor of Science degree in nursing earns accreditation by the National League for Nursing.

A third Kellogg Foundation grant to the Regents External Degree Program funds the completion of the Bachelor of Science degree in nursing and the establishment of nursing Regional Performance Assessment Centers.

1980

The REX Graduate Resource Network is established by the Alumni Association.

1981

The first Regional Performance Assessment Center for administration of REX nursing performance examinations outside New York state is opened in Long Beach, California.

1982

The Regents External Degree's accreditation by the Commission on Higher Education of the Middle States Association of Colleges and Schools is reaffirmed.

1983

Accreditation of the associate degrees in nursing is reaffirmed by the National League for Nursing for eight more years.

1984

The Regents External Degree Program changes its name to Regents College Degrees.

began:

Regents External Degree Program (REX)

1978

1979

1980

1981

1982

1983



c. 1972

First pamphlet, published in 1972, announces the availability of the Regents External Degree Program, the "key" to a college degree for working adult students.

c. 1976

Following her address to the 1976 graduating class, Adrienne Baughns a writer, producer and anchorwoman, of the midday news at WFSB-TV in Hartford, Connecticut (center), poses with founding director Dr. Donald Nolan (left) and Commissioner Nyquist.

c. 1977

Nursing graduate, Judith Nellis (center), stands among nursing faculty including, Carrie Lenburg (2nd from right), and Mildred Montag (right), who pioneered the Associate in Science degree in nursing.

► c. 1978

New home of REX—New York State Cultural Education Center.



▼ c. May 1978

Alumni in New York City at a "reunion of people who have never met."



◀ c. 1977

U.S. Air Force Lt. Col. William R. Harms, BS 1977.



▼ c. 1983

Military graduates from the Navy Campus program, Coast Guard, and Army.



▲ c. 1983

Sandra McDonough, BA 1979 and her daughter, Lora Couture, BS 1983.

The Associate in Science and Bachelor of Science degrees in nuclear technology are introduced.

Regents College Examinations receive endorsement by the American Council on Education.

1985

Six new business and technology degree programs are introduced: The Bachelor of Science and Associate in Science in computer software; the Bachelor of Science and Associate in Science in electronics technology; the Bachelor of Science in computer technology; and Associate in Science in business.

Regents College Degrees receives Change Master Award from the Council for the Advancement of Experiential Learning (CAEL).

1986

A Board of Overseers is established to advise the Regents and the President of The University of the State of New York on all aspects of Regents College Degrees and Examinations. The 15 members of the Board are leaders in higher education, business and industry, nursing, and technology.

The position of full-time Executive Director is established to lead Regents College Degrees.

1987

Accreditation of the Bachelor of Science degree in nursing is reaffirmed by the National League for Nursing.

Regents College establishes its first long-range strategic planning mechanism.

1988

Regents College Examinations celebrates its 25th anniversary.

1990

The University of the State of New York establishes The Institute for Distance Learning at Regents College. The Institute announces the availability of DistanceLearn, a computer database of information on college courses available at a distance.

1984-1998 When we to

1984

1984, the College changes its name from the Regents External Degree Program to Regents College Degrees and by 1985 adds degrees in computer software, computer technology, and business. In 1986, with Board of Overseers in place, C. Wayne Williams becomes Regents College's first executive director.

As the 1990s begin, so, too, does the age of information technology. In step, the College introduces its DistanceLearn database. And also continues to add new degree programs, and examinations as enrollments swell. In 1994, Regents College purchases its present home to provide additional space for expansion. Our 25th year, 1996, as the World Wide Web begins to gain momentum, Regents College initiates its first online study group—nursing students preparing for the Professional Role Performance Exam. 1997 marks the rollout of the College's Web site www.excelsior.edu.

1985

1986

1987

1988

1989

1990

1991



c. 1986

Carrie Lenburg, coordinator of the Regents External Degrees in nursing from 1973-1990, secures a Regents pin on graduate Susan Schmitt.



c. 1986

Rose Henderson, Bachelor of Science in computer software (pictured with Commissioner Ambach), one of the College's first technology degree graduates, is chosen to represent the graduating class as student speaker.



c. 1993

Graduate Samuel Austin, Bachelor of Arts (far right), with 52 guests who joined him to celebrate his achievement.



▲ c. 1985

Elizabeth Bewley shown here at commencement after earning her Bachelor of Science degree. Today she is a member of the Board of Trustees.



▲ c. 1987

Chancellor Martin Barell greets military representatives.



▶ c. 1992

Lewis Lawson, with his daughter, after graduating through the Adult Alternative Educational Program at Arbor Hill.



◀ c. 1992

The crowd has gathered at our 20th anniversary commencement.

1991

Regents College establishes a new Office of Community Outreach to give special emphasis to serving populations historically underrepresented in higher education.

The College curriculum is revised to encourage students to include study of non-Western culture.

1992

Regents College establishes an Office of Institutional Advancement to expand the College's funding base in more significant ways to corporations, foundations, and its alumni.

The College purchases its own computer system to make student record processing and internal administration more efficient, accurate, and service-oriented.

New, more flexible technology degrees are approved and opened for enrollment.

1993

The College receives reaccreditation from the Commission on Higher Education of the Middle States Association of Colleges and Schools.

The College introduces a new battery of interdisciplinary upper-level arts and sciences examinations.

1994

The College purchases a new facility to provide additional space for expansion.

The College expands assessment offerings significantly and makes examination development processes much more efficient and economical.

A new agreement to improve service to students is drawn with the American College Testing Program, which administers Regents College Examinations outside New York State.

1995

Accreditation of the Bachelor of Science degree in nursing is reaffirmed by the National League for Nursing.

ok hold:

Regents College Degrees (USNY)

1992

1993

1994

1995

1996

1997

1998



c. 1994

Guests at the dedication of Regents College's new home include (l to r) Donald Nolan, then deputy commissioner for higher education and the professions, Regent Emerita Laura B. Chodos, Albany County Executive Michael Hoblock, and Jan Nyquist, widow of founder Ewald B. Nyquist.



c. 1995

During commencement, the top of one graduate's mortarboard tells the whole story.



c. 1996

Nine graduates from the tenth year of the highly successful Project LEARN program gather during Commencement weekend. Project LEARN teams are formed when hospitals, teaching institutions, and health care agencies partner with Excelsior College to create on-site learning groups.

▶ c. 1994

Charlie Sue Graham, a student representative to the Nursing Faculty Committee, receives a Regents College pin from Mary Beth Hanner, then dean of the School of Nursing.



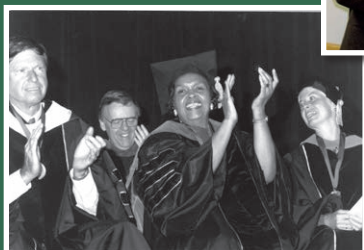
▶ c. 1995

The Commission for a Nation of Lifelong Learners meets for the first time. Vice President Al Gore forms one of the Commission's working groups, and Regents College Executive Director C. Wayne Williams is selected as project director.



▼ c. 1998

Navy Systems Test Officer, Daniel Wyatt (BSL), worked toward his degree "little bit, by little bit" for 19 years.



◀ c. 1993

Regent Meyer, Donald Nolan, Regent Brown, and Regent McGivern celebrate at commencement.



◀ c. 1994

A group of graduates, all of whom worked for Xerox.



The College receives the Top Ten Employer Award from the Capital District Human Resource Association.

The College establishes its Public Relations and Communications Office.

1996

The College enters its 25th-anniversary year with the establishment of the national commission for a Nation of Lifelong Learners funded by a million dollar grant from the W.K. Kellogg Foundation.

The College redoubles its efforts to assist students in meeting their academic goals by providing expanded study guides and anthologies of readings for its examinations; more videos and workshops are provided to help students develop better study skills.

First online study group initiated—to prepare for the nursing Professional Performance Examination.

1997

The College establishes its own World Wide Web site.

The College receives its second Top Ten Employer Award from the Capital District Human Resource Association.

1998

The College offers new, vocationally oriented associate degrees, primarily to serve its important military clientele.

The College separates from the Board of Regents, becoming an independent College with its own charter and Board of Trustees.

The College launches its first graduate degree program, the Master of Arts in Liberal Studies (MA/LS).

1999

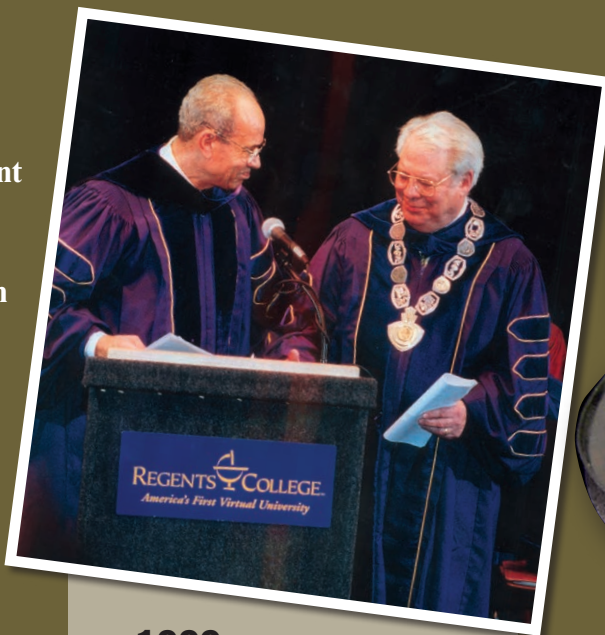
Accreditation of the associate degree programs in nursing is reaffirmed by the National League for Nursing Accreditation Commission (NLNAC).

1998-2001 How we've

1998

1998, Regents College separates from the Board of Regents, becoming an independent college with its own charter and board of trustees. The only requirement is that within three years, the College must change its name.

During this time, the College launches its first master's-level program, the Master of Arts degree in Liberal Studies; and the next year introduces the Master of Science degree in nursing with a major in clinical systems management. 1999 also brings the Electronic Peer Network, linking students to the College, the bookstore, and each other for access to study assistance, resources, and support. In 2000, Regents develops one of the most innovative ideas in distance education—the Excelsior College Virtual Library—through a partnership with the Sheridan Libraries of The Johns Hopkins University, providing students with online access to a world-class university library.



c. 1999

Chair of the Board of Trustees, Lt. Gen. Arthur J. Gregg, U.S. Army (Ret.), and C. Wayne Williams, at the occasion of Williams's inauguration as the College's first president.

1999



c. 1999

The mace, used in academic celebrations, symbolizes the authority of the institution to grant degrees. The sterling silver torch reflects the College's logo. The mace depicts the College's degree programs. The Scottish thistle represents thrift; the acorn new ideas that will grow into great oaks; and the bee represents industry.



▲ c. 1999

Dr. Patricia Edwards, Debbie Sopczyk (program director), Annie Moore-Cox, and Joanne Mueller introduce the College's first master's degree in nursing.

▼ c. 2000

Ms. Margaret Scott Davis, 83-year-old graduate of the class of 2000



▶ c. 2000

Congressman Michael McNulty receives an honorary Doctor of Laws during commencement ceremonies.



Accreditation of two baccalaureate programs—the Bachelor of Science in electronics engineering technology and the Bachelor of Science in nuclear engineering technology—is granted by the Technology Accreditation Commission (TAC) of the Accreditation Board for Engineering and Technology (ABET). The BS in electronics engineering technology and BS in nuclear engineering technology degree programs are the first outcomes-based distance learning programs in the country to obtain this distinction.

The College successfully introduces computer delivery of Regents College Examinations under contract with Sylvan Technology Centers®, now Prometric Testing Centers®.

The College launches its second graduate degree program, the Master of Science degree in nursing.

The College establishes an Electronic Peer Network (EPN) linking Regents College students to the College, the Excelsior College Bookstore, and each other for access to study assistance, resources, and support.

2000

The College introduces the Regents College Virtual Library in collaboration with the Sheridan Libraries of The Johns Hopkins University.

The Master of Arts degree in Liberal Studies (MA/LS) program is voted full membership in the prestigious Association of Graduate Liberal Studies Programs. Accepted without qualification, ours is the only MA/LS program accepted in membership that is offered entirely at a distance and online.

The College awards its first Master of Arts degree in Liberal Studies.

2001

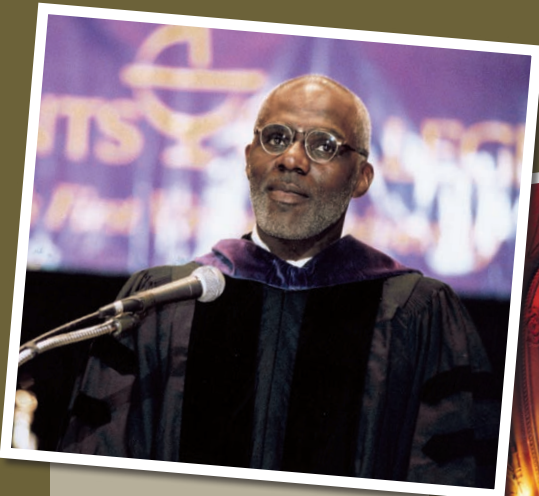
The capstone in the process of achieving independent status is completed with the adoption of the College's new name—Excelsior. The word means "ever upward" in Latin and reflects the goals and aspirations of the College's more than 100,000 enrolled students and graduates.

changed:

Regents College

2000

2001



c. 1999

Football legend and Minnesota State Supreme Court Judge, the Honorable Alan C. Page, delivers the commencement keynote address.



c. 1999

Commencement exercises are held at Albany's historic and elegant Palace Theater.



c. 2001

Meeting classmates for the first time brings out the smiles every time.

▼ **c. 2001**

Three new friends share a laugh at commencement.



▼ **c. 2000**

It's an impressive sight when the room is packed with grads as well as their families and friends.



▲ **c. 2000**

Board of Trustees members John R. Wetsch, Jean M. Smith, and William E. Cox before the processional begins.

▼ **c. 2001**

Founding director, Dr. Donald J. Nolan, and first president, C. Wayne Williams, stop for a picture after commencement.



Excelsior College creates an alliance with the education divisions of the Army National Guard and the Coast Guard to provide educational services to more than 400,000 personnel.

The Alumni Association launches an alumni Web site.

2002

Excelsior College receives a \$1 million federal grant to develop and implement a Criminal Justice Training Assessment Program.

The Commission on Higher Education of the Middle States Association of Colleges and Schools (MSA) reaffirms the accreditation status of Excelsior College. The College has been continuously accredited by the MSA since 1977.

The College is accepted into the Navy College Partnership Program.

Excelsior College confers a degree on its 100,000 graduate.

The American Council on Education Center for Adult Learning and Educational Credentials reaffirms its recommendation that Excelsior College® Examinations be accepted for the award of college-level credit.

2003

Under the \$1 million federal grant to develop and implement the Criminal Justice Training Assessment Program, thirty law enforcement training programs across the country are evaluated for college-level credit equivalency.

The Master of Science degree in nursing program receives initial accreditation for a full five-year term, and the baccalaureate degree program in nursing receives reaccreditation for the maximum eight-year term from the National League for Nursing Accreditation Committee.

Excelsior College awards its first four Master of Science degrees in nursing.

The College receives \$250,000 in federal funds to develop a certificate program for nurse managers.

2001+ Who we are today

2001

Symbolically, 2001 is the College's most important year. After three years as an independent institution, Regents College changes its name to Excelsior College.

With the momentum gained over the previous thirty years, Excelsior continues to add programs and services. With the tradition of providing educational alternatives to busy working adults well established, the College expands its educational model to include instruction in addition to assessment and credit-transfer. Excelsior now offers more than 115 online courses, further enhancing its ability to serve adult learners at a distance. In 2005, the College also rolls out its new MBA degree program. Excelsior College academic advisors, perhaps our greatest asset, remain among the best in higher education.



c. 2001

Excelsior College staff members become Excelsior College graduates (l to r) Barbara Speziale, Anne Marie Bisner, Nadina Comolli, and April Marinello.

2002



c. 2002

The Board of Trustees comes together for a picture in full regalia during commencement weekend.

2003

▼ c. 2003

Associate dean of the School of Nursing and then—president of the College's Alumni Advisory Board, Dr. Suzanne Yarbrough, presents Joe B. Havens, AA 1974 and BSL 1976, with the 2003 C. Wayne Williams Award.

▼ c. 2003

Graduate mom shares a moment with her two biggest supporters.



▲ c. 2002

7 Columbia Circle, home of Excelsior College (now one of three buildings on our campus).

► c. 2002

David B. Brood, winner of the 2002 Alumni Achievement Award.



2004

Standardized, national training programs in the nuclear power industry are evaluated for college-level equivalency and are accepted as credit sources for our Bachelor of Science degree program in nuclear engineering technology program, opening up degree opportunities for thousands of industry workers.

The DistanceLearn® database receives GetEducated.com's Best Source of Online Courses Award 2004.

College initiates Presidents' Forum, a meeting of leaders in higher education to discuss best practices and form partnerships in the field of distributed learning.

Excelsior College Nursing Honor Society is accepted into Sigma Theta Tau International, Honor Society of Nursing, establishing the Tau Kappa chapter.

College receives second grant from U.S. Department of Justice to fund the continuation of its Criminal Justice Training Assessment program.

College receives grant from U.S. Department of Labor to fund a Hospice and Palliative Care Certificate program.

2005

College launches its first MBA program.

College welcomes first graduates of the Nursing Manager Certificate program.

College grows its online course offerings to over 115 Excelsior College Courses.

College forms partnerships and articulation agreements to benefit workforce and community college higher education needs with organizations including the Game Institute, the New York State United Teachers (NYSUT), Black Data Processing Associates (BDPA), and Hudson Valley Community College (HVCC).

The School of Nursing is designated as a 2005-2008 NLN Center of Excellence in Nursing Education from the National League for Nursing, making Excelsior one of only seven colleges in the country to receive this prestigious designation.

ay:

Excelsior College

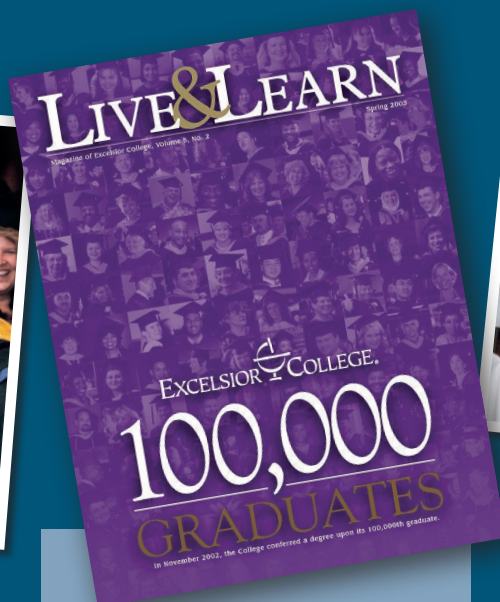
2004

2005



c. 2003

Thumbs up and *ever upward!* A couple of grads happily express themselves during commencement ceremonies.



c. 2003

The cover of the spring issue of *Live & Learn* magazine, created when the College conferred its 100,00th degree. The photo montage is a nod to all 100,000. Today that number is more than 110,000.



c.2004

Staff and faculty of the Excelsior College technology programs gather to celebrate the 20th anniversary of the nuclear, electrical, and computer technology degrees, all three of which began within months of each other in late 1983 and early 1984.

▼ c. 2003

Vice president for Enrollment Management, Dr. Chari Leader, carries the mace at commencement.



▼ c. 2004

Nancy Rem Sokol and Capt. Gerald Holleger, with School of Nursing dean, Dr. Bridget Nettleton, accept the Tau Kappa Nursing Honor Society's first Recognition Awards for active duty couple Lt. Colonel Christine Rem and her husband, Capt. Christopher A. Rem.



▼ c. 2004

Honorary degree recipient, Congressman John Sweeney (left), takes time out for a picture with Alumni Achievement Award winner and former president and CEO of McDonalds USA, Ed Rensi.

▲ c. 2004

Trustee Susan Au Allen and Trustee Roy Simpson with honorary degree recipient, Dr. Dennis O'Leary, president of the Joint Commission on Accreditation of Healthcare Organizations.



2004-2005

History in the making—History you help make



c. 2004

In a formal chartering ceremony, the Excelsior College Nursing Honor Society becomes the Tau Kappa chapter of Sigma Theta Tau International, Honor Society of Nursing, one of only two distance colleges to be granted this important membership.



c. 2005

After 32 years in service of the College, 18 years at its helm, President C. Wayne Williams retires. He is pictured here with his wife, Debbie Sopczyk, at a celebration in his honor.



c. 2005

Dr. Joshua Smith gives his first commencement address as new chair of the Excelsior College Board of Trustees. Smith succeeds long-time chair, Lt. Gen. Arthur J. Gregg, U.S. Army (Ret.), who continues as a member of the Board.

▼ c. 2005

Col. Jeff Yeaw, Master of Arts in Liberal Studies graduate, worked on his degree during a tour of duty in Baghdad.



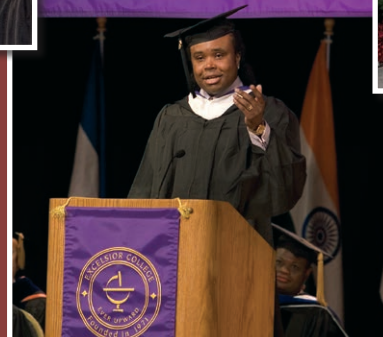
► c. 2005

General Counsel (Ret.) and honorary degree recipient, Robert Stone, with 84-year-old BSL graduate, Bill Thornton.



◀ c. 2005

Mary O'Connor, BS in nursing 1994 and current president of the Alumni Advisory Board.



▼ c. 2005

Welcome to Excelsior College! Students come from all over the country (and the world!) to celebrate commencement with family and friends.



◀ c. 2005

Master of Arts in Liberal Studies graduate and student speaker, Marvin Williams, captivates the audience with a heartfelt and insightful speech about the meaning of his Excelsior experience.

Statement of Financial Position

June 30, 2005 and 2004

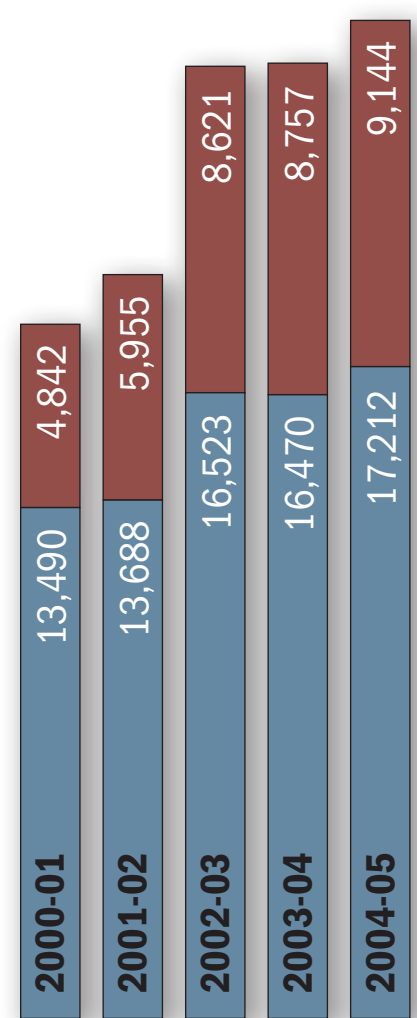
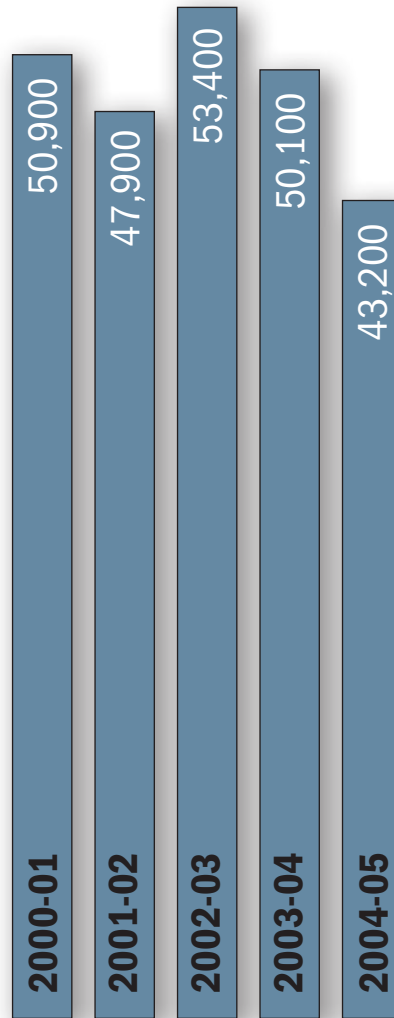
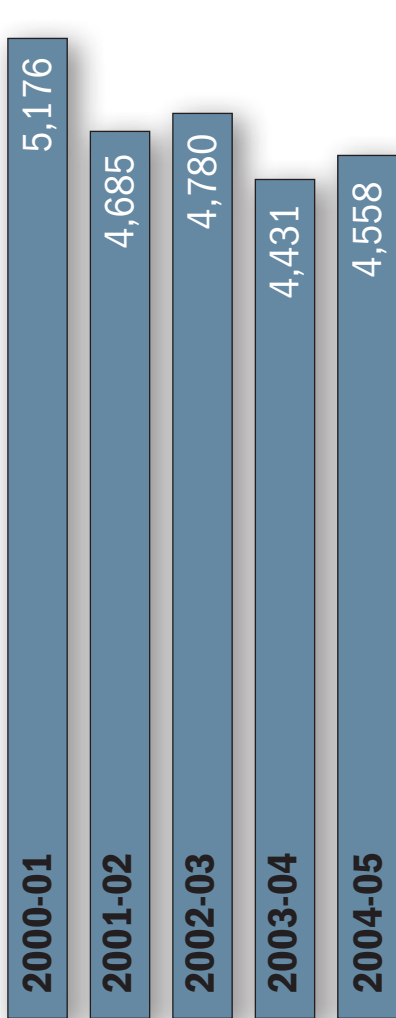
	2005	2004
Assets:		
Total current assets	\$12,646,838	\$12,269,676
Fixed assets	9,367,991	8,911,374
Other assets	60,011	67,220
Total assets	22,074,840	\$21,248,270
Liabilities:		
Total current liabilities	7,904,968	\$6,559,833
Other liabilities	2,959,135	3,398,238
Total liabilities	10,864,103	\$9,958,071
Net assets:		
Total unrestricted	10,482,393	10,579,016
Total restricted	728,344	711,183
Total net assets	11,210,737	\$11,290,199
Total liabilities and net assets	22,074,840	\$21,248,270

Statement of Activities

For the annual period ending June 30, 2005 and 2004

	2005	2004
Revenues, gains, and other support:		
Enrollment and other fees	\$22,956,531	\$21,299,146
Examination fees	12,432,626	12,012,593
Other sources	2,859,678	1,942,840
Total revenues, gains, and other support	38,248,835	\$35,254,579
Expenses:		
Academic programs	20,107,232	17,009,287
Student services	6,938,333	5,533,997
Institutional support	11,282,732	10,446,507
Total expenses	38,328,297	\$32,989,791
Change in net assets	(79,462)	2,264,788
Net assets at beginning of year	11,290,199	9,025,411
Net assets at end of year	11,210,737	\$11,290,199

Statistical Yearbook



GRADUATES HISTORICAL TREND

EXCELSIOR COLLEGE EXAMINATIONS

(Rounded to the nearest 100)

ENROLLED STUDENTS HISTORICAL TREND*

- White, Non-Hispanic
- Minority

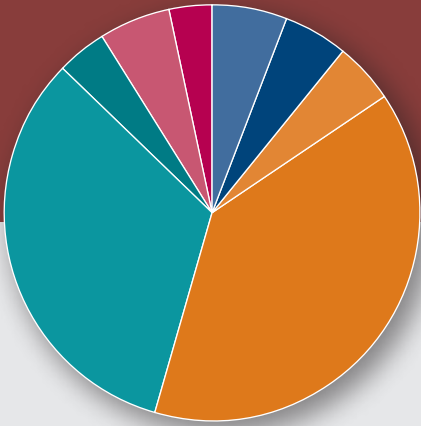
*During FY2004-2005, there were 26,449 students actively enrolled in the College, which represents a .2% increase over FY2003-2004.

This chart includes only students who self-reported their race/ethnicity.

2000 - 2005

GRADUATES BY DEGREE PROGRAM:

July 2004 - June 2005
(4,558 Graduates)



Business

- Associate - 267
- Baccalaureate - 235

Liberal Arts

- Associate - 213
- Baccalaureate - 1,764
- Master's - 9

Nursing

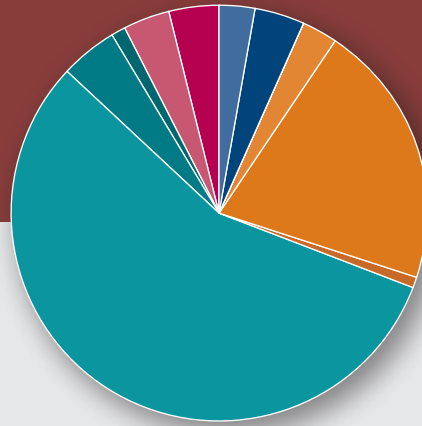
- Associate - 1,487
- Baccalaureate - 185
- Master's - 5

Technology

- Associate - 244
- Baccalaureate - 149

STUDENTS BY DEGREE PROGRAM:

Fall 2005 (26,311 Enrolled Undergraduate Students)



Business

- Associate - 788
- Baccalaureate - 1035
- Master's - 25

Liberal Arts

- Associate - 693
- Baccalaureate - 5,578
- Master's - 234

Nursing

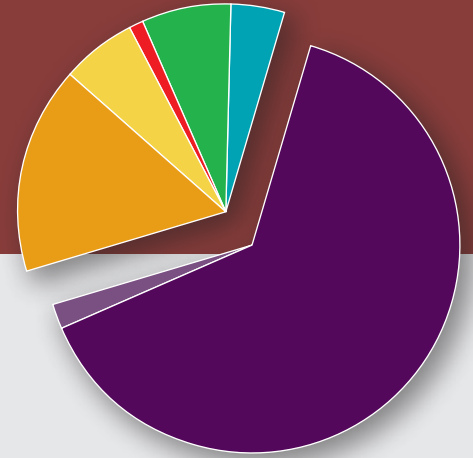
- Associate - 15,068
- Baccalaureate - 1,172
- Master's - 324

Technology

- Associate - 975
- Baccalaureate - 1002

RACE/ETHNICITY OF ENROLLED STUDENTS:

Fall 2005 (26,894 Enrolled Undergraduate and Graduate Students)



- White, Non-Hispanic - 17,212 (64%)
- Not Reported - 538 (2%)

Minority 9,144 (34%)

- African American - 4,303 (16%)
- Latino(a) - 1,614 (6%)
- Native American - 269 (1%)
- Asian/Pacific Islander - 1,883 (7%)
- Multiracial - 1075 (4%)

The statements on this and the previous pages have been excerpted from the College's audited financial statements. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been omitted. These statements should be read in conjunction with the complete audited financial statements and notes thereto; they reflect the operations of Excelsior College for 2004-2005 and the prior fiscal year.

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Yarbrough, Suzanne S.
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Excelsior College awards degrees in 34 programs: 31 at the associate and baccalaureate levels in business, liberal arts, nursing, and technology and three master's degree programs in liberal studies, nursing, and business.

The faculty of Excelsior College are drawn from many colleges and universities as well as from industry and the professions. They establish and monitor academic policies and standards, determine degree requirements and the ways in which credit can be earned, develop the content for all examinations, teach our courses, review the records of students to verify their degree requirement completion, and recommend degree conferral to the Board of Trustees.

Approximately 13 percent of the students enrolled in Excelsior College come from New York State; the remaining 87 percent come from all other states and many foreign countries. More than 110,000 persons have earned degrees from Excelsior College. Many of them indicate that they expect to earn a master's or higher degree at some point in the future, and a large percentage of our baccalaureate graduates pursue postgraduate study immediately after earning their Excelsior College degrees.

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